

Dear Congressman Walberg,

We represent a varied group of community stakeholders across Calhoun County, including educators, small business owners, non-profits and other community organizations. We are writing to express our strong support for Ford Motor Company's BlueOval Battery Park Michigan. We respectfully request that the positive economic impact from this project on our community be taken under consideration as Congress contemplates changes to the Federal Tax Production Credit that could put this investment at risk.

The legacy of Michigan's auto industry is unparalleled. Michigan has been and remains the home of the U.S. auto industry and with that comes significant jobs. The auto industry has the highest economic job multiplier of any manufacturing segment and we now have the opportunity to experience this significant positive economic impact right here in Calhoun County as a result of Ford's multi-billion dollar investment to build BlueOval Battery Park Michigan.

The economic impact of this investment on this region cannot be overstated. We have lost thousands of jobs over the past several years and are facing a population decline which hurts our schools and local businesses. BlueOval Battery Park Michigan will create approximately 1,700 direct jobs in our state and thousands more indirect jobs. These jobs will strengthen our communities and provide quality employment opportunities for local residents. High school students no longer have to leave the area seeking employment but now have the option to stay in this wonderful community and raise a family.

These jobs will also attract skilled talent throughout the region, helping to stimulate tax revenue for schools, small business growth, new housing, retail and other services, further revitalizing the community.

Additionally, Ford has already demonstrated their commitment to ensuring the community will benefit beyond the job creation through their community engagement efforts including event sponsorships, donations and volunteer events. Ford has already made over \$600,000 in donations to the local area surrounding the Marshall facility and is in the process of establishing endowed funds with local community foundations to demonstrate their continued commitment to invest in the community. These actions highlight Ford's commitment not just to manufacturing in America, but to being a true community partner that strengthens the fabric of our local areas.

We ask that you support pro-growth federal tax policies that enable and ensure projects like BlueOval Battery Park Michigan continue to exist, grow and succeed. As Congress continues to work through the budget reconciliation process, we ask that you consider how important the Federal Tax Production Credit is to potential economic growth for families and businesses across the Calhoun County region.


Thank you for your consideration and your service to our nation.

Sincerely,

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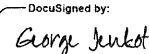
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Owner, Real Estate One Rosemary Davis

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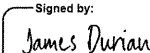
Richard Lindsey

Partner - Abbott, Thomson, Lindsey PLC

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George Jenkot

MAEDA Board Chair

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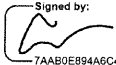
James Durian

CEO, Choose Marshall

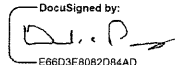
BlueOval Battery Park Community Support

Signature Page

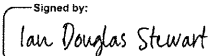
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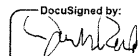
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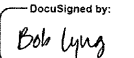
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Ian Douglas Stewart

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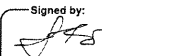
Jack Reed

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Bob Lyng Maeda Board Member

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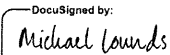
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John Rodopoulos

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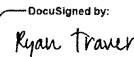
Kelli Scott

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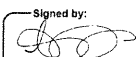
Michael Lounds Bogar Theatre & TrailBlazers

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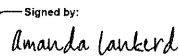
Rebecca Jones

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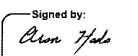
Ryan Traver Owner at BluFish Branding, Marshall City Council

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Sara Jeffery

Signed by:  
  
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Amanda Lankerd

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Aron Hodo

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Arthur Hill

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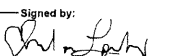
Bill Traver Marshall City Resident

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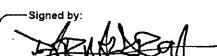
Brian Bush

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Carla Reynolds

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Christina Lindsey

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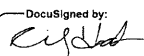
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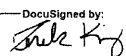
Scott Wolfersberger E Mayor, City of Marshall

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Cindy Heath President

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Derek Allen

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Derek King Owner

Signed by:  
  
on:

Doreen Hamilton

BlueOval Battery Park Community Support

Signature Page

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Hana LaForge

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*Hannah Albaugh*  
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*Rick Albaugh*  
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Rick Albaugh

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*Ryan Underhill*  
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Mark A. Behnke

Marshall Hardware

6th District County Commissioner

Owner - Vixens Ink and Beauty

Bogar Theatre & TrailBlazers

Marshall Township Resident

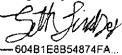
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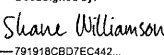
CEO

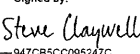
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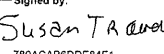
CFO

BlueOval Battery Park Community Support  
Signature Page  
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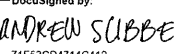
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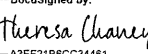
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Albion Community Foundation Board Member

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Stephanie Dobbins  
Albion Community Foundation Trustee

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ANDREW SCIBBE  
Local Business Owner

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Sue Damron  
President & CEO - Schuler's Restaurant & Pub

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Bill Rizer

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
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President/CEO

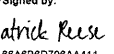
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Vicky Snyder  
Mayor of Albion

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Trevor White  
Board Chair, AEDC

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Joe Sobieralski  
Chairman/CEO


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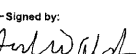
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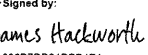
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
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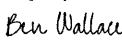
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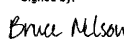
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Jacob Gates


BlueOval Battery Park Community Support  
Signature Page  
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Ben Wallace

Vice Chair

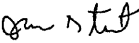
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Bruce Nelson

Executive Director, AEDC

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Robyn Adams

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Andrew French

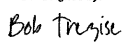
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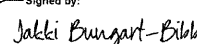
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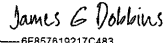
CEO, The Norfolk Group, Inc.

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Bob Trezise

President & CEO of LEAP

Signed by:  
  
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Jakki Bungart-Bibb

Director, Michigan Works! Southwest

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James G Dobbins


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Jonas Peterson

CEO - Southwest Michigan First

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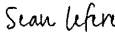
President & CEO - Accelerate Jackson County

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Mark Gettel

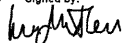
Senior Business Solutions Manager, MMTC

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Nikki Roberts

Signed by:  
  
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Patty Williams


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Sean Lefere

VP/COO Norfolk Hospitality

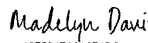
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Lindsey Thompson


Signed by:  
  
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Audrey Tappendan


Economic Development Director

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Noah Lindsey

Signed by:  
  
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Isaiah Ramos

Signed by:  
  
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Madelyn Davis

Signed by:  
  
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Signed by:  
  
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Daivid Boshears

Vice President, Boshears Ford Sales